

Forward, Together

Financial Statements
December 31, 2020





Independent auditor's report

To the Members of Cambrian Credit Union Limited

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Cambrian Credit Union Limited (the Credit Union) as at December 31, 2020 and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

What we have audited

The Credit Union's financial statements comprise:

- the statement of financial position as at December 31, 2020;
- the statement of income and comprehensive income for the year then ended;
- the statement of changes in members' equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Credit Union in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

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"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Credit Union's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Credit Union or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Credit Union's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Credit Union's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Credit Union's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Credit Union to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP

Chartered Professional Accountants

Winnipeg, Manitoba
March 17, 2021

Cambrian Credit Union Limited
Statement of Financial Position
As at December 31
(in thousands of dollars)



	2020	2019
	\$	\$
Assets		
Cash on hand	5,138	5,121
Investments and deposits (note 7)	982,330	612,123
Loans outstanding – net of allowance for loss (notes 8 and 9)	3,366,733	3,329,668
Other assets (note 10)	4,362	2,561
Deferred income tax asset (note 14)	2,038	461
Investment property	584	584
Property, equipment and intangible asset (note 11)	21,495	20,893
	<u>4,382,680</u>	<u>3,971,411</u>
Liabilities		
Savings and deposits (note 12)	4,031,785	3,659,827
Members' shares (note 15)	328	325
Accounts payable and accrued liabilities	11,645	8,606
Mortgage securitization liability (note 18)	22,633	1,266
Lease liability (note 13)	6,342	7,159
	<u>4,072,733</u>	<u>3,677,183</u>
Members' Equity		
Retained earnings	309,947	294,228
	<u>4,382,680</u>	<u>3,971,411</u>

Approved by the Board of Directors

(signed) "Ken Lamoureux" Director _____ *(signed) "Judy Mathieson"* Director

The accompanying notes are an integral part of these financial statements.

Cambrian Credit Union Limited
Statement of Income and Comprehensive Income
For the year ended December 31
(in thousands of dollars)



	2020	2019
	\$	\$
Interest income		
Members' loans	106,956	110,277
Investments and deposits	13,077	16,358
	<hr/>	<hr/>
	120,033	126,635
Interest expense		
Savings and deposits	70,017	76,661
Secured borrowing	155	8
	<hr/>	<hr/>
	70,172	76,669
Net interest income	49,861	49,966
Provision for loan loss (note 9)	6,372	380
Other income	21,459	21,599
	<hr/>	<hr/>
Net interest and other income after provision for loan loss	64,948	71,185
Operating expenses		
Salaries and employee benefits	21,326	19,851
Administration	8,205	8,580
Premises	4,871	4,439
Member security	3,250	3,013
Organizational	1,924	1,856
	<hr/>	<hr/>
	39,576	37,739
Income before refunded service fees and income taxes	25,372	33,446
Refunded service fees (note 16)	(6,304)	(6,242)
	<hr/>	<hr/>
Net income before income taxes	19,068	27,204
Provision for income taxes (note 14)	(3,349)	(8,569)
	<hr/>	<hr/>
Net income and comprehensive income for the year	15,719	18,635

The accompanying notes are an integral part of these financial statements.

Cambrian Credit Union Limited
Statement of Changes in Members' Equity
For the year ended December 31
(in thousands of dollars)



	Shares to be issued \$	Members' shares \$	Retained earnings \$	Total members' equity \$
Balance at January 1, 2020	-	-	294,228	294,228
Net income and comprehensive income	-	-	15,719	15,719
Balance at December 31, 2020	-	-	309,947	309,947
Balance at January 1, 2019	330	7,739	275,593	283,662
Net income and comprehensive income	-	-	18,635	18,635
Members' shares issued	(330)	330	-	-
Members' shares redeemed	-	(8,069)	-	(8,069)
Balance at December 31, 2019	-	-	294,228	294,228

The accompanying notes are an integral part of these financial statements.

Cambrian Credit Union Limited

Statement of Cash Flows

For the year ended December 31

(in thousands of dollars)



	2020 \$	2019 \$
Cash provided by (used in)		
Operating activities		
Net income and comprehensive income for the year	15,719	18,635
Items not affecting cash		
Depreciation	3,382	2,838
Deferred income tax	(1,577)	239
Provision for loan loss	6,372	380
	<u>23,896</u>	<u>22,092</u>
Net changes in non-cash working capital		
Loans outstanding – net of repayments	(43,437)	(113,219)
Savings and deposits – net of withdrawals	371,958	265,589
Net increase in investments and deposits	(370,207)	(159,235)
Net increase (decrease) in members' shares	3	(970)
Net increase (decrease) in accounts payable and accrued liabilities	3,039	(3,929)
Net increase in other assets	(1,801)	(471)
	<u>(40,445)</u>	<u>(12,235)</u>
Cash provided by (used in) operating activities	<u>(16,549)</u>	<u>9,857</u>
Investing activities		
Property, equipment and intangible asset acquisitions	(3,984)	(3,532)
Lease acquisitions	-	620
Principal payments of lease liabilities	(817)	(683)
Cash used in investing activities	<u>(4,801)</u>	<u>(3,595)</u>
Financing activities		
Mortgage securitization	21,367	1,266
Redemption of surplus shares	-	(8,069)
Cash provided by (used in) financing activities	<u>21,367</u>	<u>(6,803)</u>
Net increase (decrease) in cash during the year	17	(541)
Cash – beginning of year	<u>5,121</u>	<u>5,662</u>
Cash – end of year	<u>5,138</u>	<u>5,121</u>

The accompanying notes are an integral part of these financial statements.

1 General information

Cambrian Credit Union Limited (the Credit Union) is incorporated under the Credit Union Incorporation Act of Manitoba and its operations are subject to the Credit Unions and Caisses Populaires Act (Manitoba) (the Act). The Credit Union serves members, providing retail banking, commercial banking, small business banking and investment services. The Credit Union's registered office is 225 Broadway, Winnipeg, Manitoba, Canada.

These financial statements have been approved for issue by the Board of Directors on March 17, 2021.

2 Basis of presentation

The Credit Union prepares its financial statements in accordance with generally accepted accounting principles in Canada (GAAP) as set out in the Chartered Professional Accountants of Canada (CPA Canada) Handbook, Part 1, which consists of International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

The financial statements have been prepared under the historical cost convention, except for the revaluation of certain financial assets and financial liabilities at fair value through profit or loss (FVTPL) or at fair value through other comprehensive income (FVOCI).

The financial statements' values are presented in Canadian dollars, which is the functional and presentation currency of the Credit Union.

The Credit Union presents its statement of financial position on a non-classified basis in order of liquidity, with a distinction based on expectations regarding recovery or settlement within 12 months after the year-end date (current) and more than 12 months after the year-end date (non-current), presented in the notes. The Credit Union classifies its expenses by the nature of expenses.

The following are current balances: cash on hand, investments and deposits, loans outstanding due within one year, other assets, savings and deposits, due on demand or within one year, mortgage securitization liabilities due within one year, accounts payable and accrued liabilities, leases payable within one year and current income taxes recoverable.

The following are non-current balances: long-term portion of loans outstanding, property, equipment and intangible asset, investment property, long-term portion of mortgage securitization liability, long-term portion of accounts payable and accrued liabilities, long-term portion of lease payable, deferred taxes and non-current savings and deposits.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Credit Union's accounting policies. Changes in assumptions may have a significant impact on the financial statements in the period the assumptions changed. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements, are the measurement of the expected credit loss allowance disclosed in note 6.

3 Changes in accounting policies

IFRS 16 – Leases (IFRS 16)

The Credit Union adopted IFRS 16 with a date of transition of January 1, 2019. In May 2020, the IASB published an amendment to IFRS 16 providing lessees with an exemption from assessing whether a COVID-19-related rent concession is a lease modification. This amendment was made to provide timely relief to lessees and to enable them to continue providing information about their leases that may be useful to investors. The amendment is effective for annual reporting periods beginning on or after June 1, 2020 and the amendment expires on June 30, 2021. The Credit Union has determined these amendments have no impact on its financial statements.

IAS 1 – Presentation of Financial Statements and IAS 8 – Accounting Policies, Changes in Accounting Estimates and Errors

Amendments to IAS 1 – Presentation of Financial Statements and IAS 8 – Accounting Policies, Changes in Accounting Estimates and Errors were issued in October 2018. The amendments are effective for annual periods beginning on or after January 1, 2020. The amendments update the definition of ‘material’ and the meaning of ‘primary users of general purpose financial statements’. The Credit Union has determined these amendments have no impact on its financial statements.

Conceptual Framework for Financial Reporting

In March 2018, the IASB revised its conceptual framework for financial reporting. The revised framework includes a new chapter on measurement, guidance on reporting financial performance, improved definitions and guidance, and clarification on important topics (e.g., the roles of stewardship, prudence and measurement uncertainty in financial reporting). The IASB has also issued amendments that update references to the framework in certain standards. The Credit Union has determined these amendments have no impact on its financial statements.

4 Summary of significant accounting policies

Classification and measurement of financial instruments

All financial assets are measured either at amortized cost, FVOCI or FVTPL based on their contractual cash flow characteristics and the business model for managing the financial assets. All financial instruments are initially measured at fair value. They are recognized at the trade date, when the Credit Union becomes a party to the contractual provisions of the instrument, and are initially measured at fair value.

Transaction costs on financial instruments classified as FVTPL are expensed as incurred. For all other classifications of financial instruments, initial transaction costs are capitalized.

In order to meet the cash flow characteristics criterion for purposes of classifying a financial asset at amortized cost, the cash flow for the asset must be solely payment of principal and interest (SPPI) on the principal amount outstanding. Principal is defined as the fair value of the asset at initial recognition. Interest payments can include for the time value of money as well as credit and liquidity risks and certain profit margin.

The Credit Union's business models are determined in a manner that reflects how groups of financial assets are managed to achieve a particular business objective. The business models refer to how the Credit Union manages its financial assets in order to generate cash flows, that is, they reflect whether cash flows will result from collecting contractual cash flows, selling financial assets or both. Determining business models requires the use of judgment and is based on all relevant evidence available at the date of the assessment.

The Credit Union's business models are defined as follows:

- held to collect contractual cash flows;
- held to collect contractual cash flows and sell; and
- other business models: the objective is not consistent with any of the above-mentioned business models and represent business objectives where assets are managed on a fair value basis.

Financial assets are not reclassified following their recognition, unless the business model for management of those financial assets change.

Financial assets measured at amortized cost

Financial assets are measured at amortized cost if they are held within the held to collect contractual cash flows business model and their contractual cash flows pass the SPPI test. The assets are initially recognized at fair value, which is the cash consideration to originate or purchase the asset, including any transaction costs, and is subsequently measured at amortized cost using the effective interest rate method. Financial assets measured at amortized cost are reported in the statement of financial position as cash on hand, shares in and term deposits held at Credit Union Central of Manitoba (Central), loans outstanding and other assets. Interest is included in the statement of income and comprehensive income as a part of interest income.

For loans outstanding, allowance for loss is presented as a deduction in the loan's carrying value and is recognized in the statement of income and comprehensive income as provision for loan loss.

Financial assets measured at fair value through other comprehensive income

Financial assets with the held to collect contractual cash flows and sell business model, where contractual cash flows meet the SPPI test, are measured at FVOCI. Financial assets at FVOCI are subsequently measured at fair value with gains and losses arising due to changes in fair value recognized in other comprehensive income (OCI). Financial assets measured at FVOCI include shares in Concentra Bank and are reported in the statement of financial position as investments and deposits. There are no active markets for these shares, therefore the Credit Union has determined that the carrying amount is indicative of fair value.

Financial assets measured at fair value through profit or loss

The financial assets at FVTPL comprise two sub-categories: financial assets required to be measured at fair value as a result of the business model for managing those assets and financial assets designed by the Credit Union as FVTPL on initial recognition.

Equity instruments are measured at FVTPL. Fair value changes are recorded as part of other income in the statement of income and comprehensive income. Equity instruments include the Credit Union's investment in shares of Central.

Financial liabilities measured at amortized cost

Financial liabilities not classified as FVTPL fall into this category and include savings and deposits, mortgage securitization liability and accounts payable and accrued liabilities. These are measured at fair value on initial recognition and subsequently at amortized cost using the effective interest method.

Modifications and recognition

A modification occurs when a loan's original terms, payment schedule, interest rate and limit are renegotiated or modified, which results in a change to the loan's contractual cash flows. A modification is calculated by taking the net present value of the new contractual cash flows, discounted at the original effective interest rate, less the current carrying value, with the difference recognized as a gain or loss. The asset will continue to be subject to the same assessments for significant increase in credit risk and stage migration prior to being modified.

Impairment of financial assets

The Credit Union records an allowance for loss for all financial assets that are measured at amortized cost or at FVOCI. Equity investments are not subject to impairment. Impairment losses are measured based on the estimated amount and timing of future cash flows, and collateral values.

For loans carried at amortized cost, impairment losses are recognized as an allowance for loss on the statement of financial position, and as a provision for loan loss on the statement of income and comprehensive income. Losses are based on a three-stage impairment model outlined below.

For financial assets measured at FVOCI, the calculated allowance for loss does not reduce the carrying amount in the statement of financial position, which remains at fair value. Instead, the allowance is recognized in OCI as an accumulated impairment amount with a corresponding charge to profit or loss. The accumulated loss recognized in OCI is reclassified to profit or loss when the asset is derecognized.

Measurement of allowance for loss

The Credit Union recognizes an allowance for loss based on an impairment model that comprises three different stages:

- Stage 1: for financial instruments that have not had a significant increase in credit risk since initial recognition and are not considered credit-impaired financial assets at initial recognition, an allowance for loss amounting to 12-month expected credit losses is recognized.
- Stage 2: for financial instruments that have had a significant increase in credit risk since initial recognition but are not considered credit-impaired financial assets, an allowance for loss amounting to lifetime expected credit losses is recognized.

- Stage 3: for financial instruments considered credit impaired, an allowance for loss amounting to the lifetime expected credit losses continues to be recognized.

Stages 1 and 2 are considered to be performing loans and Stage 3 consists of impaired loans. Financial instruments may, over their life, move from one impairment model stage to another based on the improvement or deterioration in their credit risk and the level of expected credit losses. Instruments are categorized based on the change in credit risk from origination (initial recognition) to the current reporting date.

Significant increase in credit risk

Movement in the stages relies on judgment to assess whether a loan's credit risk has significantly increased relative to the date the loan was initially recognized. For this assessment, an increase in credit risk is considered at the instruments level.

Assessing for significant increases in credit risk is performed quarterly based on the following factors. Should any of these factors indicate a significant increase in credit risk, the loan is moved to the appropriate stage:

- contractual cash flow obligations are more than 30 days past due; or
- an adverse change in the borrower's situation indicates that their ability to fulfill their contractual cash flow obligations has been reduced; or
- forward-looking information indicates that the ability of the borrower to fulfill its contractual cash flow obligations will be reduced.

The Credit Union provided loan payment deferrals to assist members in managing challenges resulting from the COVID-19 pandemic. Utilization of a payment deferral program does not, all else being equal, automatically trigger a significant increase in credit risk.

Forward-looking information

Forward-looking information is incorporated into the measurement of allowance for loss. The Credit Union performs historical analysis and identifies the key economic variables impacting credit risk and expected credit losses for each loan type. Forecasts of these economic variables are based on data from economic experts and consideration of a variety of external, actual and forecast information that allows the Credit Union to formulate a base case view of the future direction of relevant economic variables as well as representative range of other possible forecast scenarios. This process involves developing two additional economic scenarios and considering the relevant probabilities of each outcome.

As with any economic forecasts, the projection and likelihoods of occurrence are subject to a high degree of inherent uncertainty and therefore the actual outcomes may be significantly different to those projected. The Credit Union considers these forecasts to represent its best estimate of the possible outcomes and analyzes the non-linearities and asymmetries within the Credit Union's different portfolios to establish that the chosen scenarios are appropriately representative of the range of possible scenarios.

Default

The Credit Union has defined credit instrument default as meeting at least one of the following criteria:

- 90 or more days past due, unless other factors rebut this presumption; and
- less than 90 days past due but the Credit Union has information indicating that the member is unlikely to pay their credit obligations in full. Examples include member bankruptcy and breach of covenant.

An instrument is considered to no longer be in default when it no longer meets any of the default criteria. The Credit Union's definition of credit impaired loans is aligned with the definition of default.

Derecognition of financial instruments

Financial assets are derecognized when the rights to receive cash flows from the asset have expired or substantially all the risks and rewards of the assets have been transferred. If the Credit Union has neither transferred nor retained substantially all the risks and rewards of the financial asset, it will assess whether it has retained control over the asset. If the Credit Union determines that control has not been retained, it will derecognize the transferred asset.

Financial liabilities are derecognized when the obligation has been discharged, cancelled or expired.

Writeoffs

The Credit Union writes off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include: ceasing enforcement activity and where the Credit Union's recovery method is foreclosing on collateral and the value of the collateral is such that there is no reasonable expectation of recovery in full. The Credit Union may write-off financial assets that are still subject to enforcement activity. The Credit Union still seeks to recover amounts it is legally owned in full, but which have been partially written off due to no reasonable expectation of full recovery.

Property and equipment

Property and equipment are recorded at cost, less accumulated depreciation and accumulated impairment losses, if any. Depreciation is provided on a straight-line basis annually over the estimated useful life of the assets as follows:

Buildings	40 years
Furniture and fixtures	5 to 10 years
Security equipment	10 years
Leasehold improvements	10 to 30 years

Right-of-use assets are accounted for under IAS 16 – Property, Plant and Equipment. Right-of-use assets have the same accounting policies as directly owned assets, meaning the right-of-use assets are depreciated over the lease term, as applicable.

Land is not subject to depreciation and is carried at cost. The residual value, method of depreciation and useful lives of the assets are reviewed annually and adjusted if appropriate.

Investment property

Properties that are held for capital appreciation are classified as investment properties. Investment property consists of land and is measured at cost, including transaction costs.

Intangible assets

Intangible assets consist of certain acquired and internally developed computer systems. Intangible assets are carried at cost, less accumulated amortization and accumulated impairment losses, if any. Input costs directly attributable to the development or implementation of the asset are capitalized if it is probable that future economic benefits associated with the expenditure will flow to the Credit Union and the cost can be measured reliably.

Intangible assets are amortized over their useful lives on a straight-line basis annually at a rate of 3 to 10 years. The method of amortization and useful lives of the assets are reviewed annually and adjusted if appropriate.

There are no indefinite life intangible assets.

Leases and right-of-use assets

The Credit Union leases various buildings. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. Leases are recognized as a right-of-use asset and corresponding lease liability at the date on which the leased asset is available for use by the Credit Union.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- the exercise price of a purchase or extension option if the lessee is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

Variable lease payments that are not based on an index or rate, such as those that are based on usage, have been excluded from measurement under IFRS 16 and will continue to be recorded as an operating expense. Several of the Credit Union's agreements include extension options. The Credit Union reviewed each option and included the extension option in the calculation of the lease liability when appropriate. If the Credit Union exercises an extension option in the future that was not assumed to be exercised on lease inception, the Credit Union will record a right-of-use asset and a lease liability at that time. The lease agreements do not impose any covenants and leased assets may not be used as security for borrowing purposes. Each lease payment is allocated between the liability and interest expense. The interest cost is charged to the statement of income and comprehensive income over the lease period to produce a constant rate of interest on the remaining balance of the liability for each period.

Impairment of non-financial assets

Impairment reviews are performed annually and when there are indicators that the recoverable amount of an asset may be less than the carrying value. The recoverable amount is determined as the higher of an asset's fair value less cost to sell and value in use. Impairment losses are recognized in the statement of net income and comprehensive income when there is an indication that an asset may be impaired. In the event that the value of previously impaired assets recovers, the previously recognized impairment loss is recovered only to the extent that the original carrying value would have been at that time in the statement of income and comprehensive income.

An item of property and equipment is derecognized on disposal or when no further economic benefits are expected from its use. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of income and comprehensive income in the period the asset is derecognized.

Provisions

Provisions are recognized when the Credit Union has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense of any provision is recognized in the statement of net income and comprehensive income. If the effect of the time value of money is material, provisions are discounted using a current pre-tax discount rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as a borrowing cost.

Mortgage securitization liability

The Credit Union has entered into asset transfer agreements with third parties, which include the securitization of residential mortgages. These transfers do not qualify for derecognition principally because the Credit Union retains significant exposure to prepayment and other risks associated with the transferred mortgages. As such, these transactions are accounted for as financing activities and result in the recognition of a securitization liability at an amount equivalent to the securitization proceeds, inclusive of any premiums or discounts and net of eligible transaction costs. The securitization liabilities are subsequently measured at amortized cost using the effective interest method.

Members' shares

Members' shares issued by the Credit Union are classified as equity only to the extent that they do not meet the definition of a financial liability.

Common shares are accounted for in accordance with IFRIC 2 Members' Shares in Co-operative Entities and Similar Instruments (IFRIC 2). Common shares that are available for redemption are classified as a liability. In accordance with IFRIC 2, dividends to holders of equity instruments are recognized directly in equity. Interest, dividends and other returns relating to financial instruments classified as financial liabilities are expenses, regardless of whether those amounts paid are legally characterized as dividends, interest or otherwise.

Interest income and expense

Interest income and expense for all interest-bearing financial instruments are recognized using the effective interest rate method. Once a financial asset or a group of similar financial assets have been written down as a result of an impairment loss, interest income continues to be recognized using the original effective rate.

Other income

Fees and commissions are recognized when earned, the amounts are fixed or can be determined and the ability to collect is reasonably assured.

Income taxes

Tax expense for the period comprises current and deferred income taxes.

Current income tax expense is calculated on the basis of the Canadian tax laws enacted or substantively enacted at the statement of financial position date.

Deferred income taxes are provided for using the liability method. Under this method, temporary differences are recorded using tax rates that have been enacted or substantively enacted by the statement of financial position date and are expected to apply when the corresponding taxes will be paid or refunded. Temporary differences primarily comprise differences between the carrying amounts and the income tax bases of the Credit Union's loans outstanding, leases, property and equipment and investment property. Deferred income tax assets are recognized to the extent that it is probable that future taxable profit will be available, against which the temporary differences can be utilized.

Translation of foreign currencies

Foreign exchange gains and losses are recorded in other income.

5 Accounting standards issued but not yet effective

IAS 1 – Presentation of Financial Statements

Narrow-scope amendments to IAS 1 were issued in January 2020 to provide clarification over the classification of debt and other liabilities as current or non-current. The amendments aim to promote consistency in the application of the classification requirements of the standard by entities. Further, the amendments affect only the presentation of liabilities in the statement of financial position, not the amount or timing of recognition of any asset, liability, income or expenses, or the information that entities disclose about those items. In July 2020, the IASB issued an amendment to defer the effective date to January 1, 2023. The Credit Union is currently evaluating the impact that these amendments will have on its financial statements.

IAS 37 – Provisions, Contingent Liabilities and Contingent Assets

In May 2020, the IASB issued an amendment to IAS 37 that clarifies which costs a company should include as the cost of fulfilling a contract when assessing whether a contract is onerous. The application date of the amendment is on or after the beginning of the first annual reporting period beginning on or after January 1, 2022, but early application is permitted. The Credit Union is currently evaluating the impact that these amendments will have on its financial statements.

2018-2020 – Annual Improvements Cycle

Annual Improvements 2018–2020 Cycle was issued in May 2020 by the IASB and included minor amendments to IFRS 9 – Financial Instruments and IFRS 16 – Leases. The annual improvements process is used to make necessary but non-urgent changes to IFRS that are not included in other projects. The amendments issued are all effective for annual periods beginning on or after January 1, 2022. The Credit Union is currently evaluating the impact that these amendments will have on its financial statements.

6 Critical accounting estimates and judgments

The Credit Union makes estimates and assumptions about the future that affect the reported amounts of assets and liabilities. Estimates and judgments are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions. The effect of change in an accounting estimate is recognized prospectively by including it in the statement of income and comprehensive income in the period of the change, if the change affects that period only; in the period of the change and future periods, if the change affects both.

The estimates and assumptions that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year are the measurement of allowance for loss.

The Credit Union reviews its loan portfolio to assess the expected credit loss at least on a quarterly basis. The measurement of the expected credit loss for financial assets measured at amortized cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour.

A number of significant judgments are also required in applying the accounting requirements for measuring expected credit loss, such as:

- determining criteria for significant increase in credit risk;
- choosing appropriate models and assumptions for the measurement of expected credit loss;
- establishing the number and relative weightings of forward-looking scenarios for each type of product and the associated expected credit loss; and
- establishing groups of similar financial assets for the purposes of measuring expected credit loss.

The judgments, inputs, methodology and assumptions used for estimating the expected credit loss allowance are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

On March 11, 2020, the World Health Organization declared the outbreak of a strain of novel coronavirus disease, COVID-19, a global pandemic. The breadth and depth of the impact of COVID-19 on the global economy and financial markets has continued to evolve with disruptive effects, while also contributing to increased market volatility and changes to the macroeconomic environment. The COVID-19 pandemic continues to evolve and the economic environment in which the Credit Union operates could be subject to sustained volatility, which could continue to negatively impact the Credit Union's financial results, as the duration of the pandemic, including the possibility of subsequent waves, and the effectiveness of steps undertaken by governments and central banks in response to the pandemic remains uncertain. The current environment required particularly complex judgments and estimates, and the Credit Unions closely monitors the changing conditions and their impact on the expected credit loss estimates.

7 Investments and deposits

	2020		
	FVOCI \$000s	Amortized cost \$000s	Total \$000s
Central			
Shares	56,874	-	56,874
Current account			
Canadian – 0.25%	-	183,737	183,737
U.S. – 0.00%	-	7,817	7,817
Deposits (due within 1 year) (0.15% – 0.26%)	-	731,532	731,532
	<u>56,874</u>	<u>923,086</u>	<u>979,960</u>
Concentra Bank shares	24	-	24
	<u>56,898</u>	<u>923,086</u>	<u>979,984</u>
Accrued interest receivable	-	2,346	2,346
	<u>56,898</u>	<u>925,432</u>	<u>982,330</u>
			2019
	FVOCI \$000s	Amortized cost \$000s	Total \$000s
Central			
Shares			
Current account	48,483	-	48,483
Canadian – 1.75%	-	45,118	45,118
U.S. – 1.50%	-	7,640	7,640
Deposits (due within 1 year) (1.83% – 1.95%)	-	508,006	508,006
	<u>48,483</u>	<u>560,764</u>	<u>609,247</u>
Concentra Bank shares	23	-	23
	<u>48,506</u>	<u>560,764</u>	<u>609,270</u>
Accrued interest receivable	-	2,853	2,853
	<u>48,506</u>	<u>563,617</u>	<u>612,123</u>

8 Loans outstanding

	2020 \$000s	2019 \$000s
Consumer		
Loans	146,231	171,031
Mortgages	1,914,880	1,873,646
Lines of credit	121,585	140,484
Commercial		
Loans	20,566	22,732
Mortgages	1,143,082	1,086,261
Lines of credit	24,781	33,464
Accrued interest receivable	3,908	4,095
	<hr/>	<hr/>
	3,375,033	3,331,713
Allowance for loss (note 9)	(8,300)	(2,045)
	<hr/>	<hr/>
	3,366,733	3,329,668

9 Allowance for loss

The following table contains an analysis of the credit risk exposure of financial instruments for which an expected credit loss allowance is recognized. The gross carrying amount of financial assets below also represents the Credit Union's maximum exposure to credit risk on these assets.

	2020			
	Stage 1 \$000s	Stage 2 \$000s	Stage 3 \$000s	Total \$000s
Consumer				
Loans	144,644	1,363	416	146,423
Mortgages	1,905,747	8,842	1,963	1,916,552
Lines of credit	121,132	201	252	121,585
Commercial				
Loans	20,392	200	-	20,592
Mortgages	1,124,365	20,735	-	1,145,100
Lines of credit	24,499	282	-	24,781
	<hr/>	<hr/>	<hr/>	<hr/>
Gross carrying amount	3,340,779	31,623	2,631	3,375,033
Allowance for loss	(4,497)	(3,178)	(625)	(8,300)
	<hr/>	<hr/>	<hr/>	<hr/>
Carrying amount	3,336,282	28,445	2,006	3,366,733
				<hr/>
Current				1,083,649
Non-current				2,283,084

	2019			
	Stage 1 \$000s	Stage 2 \$000s	Stage 3 \$000s	Total \$000s
Consumer				
Loans	170,493	219	558	171,270
Mortgages	1,872,457	1,694	1,914	1,876,065
Lines of credit	140,188	215	81	140,484
Commercial				
Loans	22,764	-	-	22,764
Mortgages	1,079,654	-	8,011	1,087,665
Lines of credit	28,587	-	4,878	33,465
Gross carrying amount	3,314,143	2,128	15,442	3,331,713
Allowance for loss	(1,514)	(30)	(501)	(2,045)
Carrying amount	<u>3,312,629</u>	<u>2,098</u>	<u>14,941</u>	<u>3,329,668</u>
Current				1,133,118
Non-current				2,196,550

The following tables explain the changes in the loss allowance between the beginning and the end of the year:

Consumer	Stage 1 \$000s	Stage 2 \$000s	Stage 3 \$000s	Total \$000s
Allowance for loss at December 31, 2019	830	30	501	1,361
Transfers	(805)	674	131	-
Financial assets originated	772	29	-	801
Financial assets derecognized	-	(13)	(14)	(27)
Writeoffs	(16)	-	(101)	(117)
Net remeasurement	1,405	1	108	1,514
Allowance for loss at December 31, 2020	<u>2,186</u>	<u>721</u>	<u>625</u>	<u>3,532</u>
Allowance for loss at December 31, 2018	716	415	319	1,450
Transfers	(307)	22	285	-
Financial assets originated	602	9	53	664
Financial assets derecognized	-	(521)	(46)	(567)
Writeoffs	(301)	(43)	(111)	(455)
Net remeasurement	120	148	1	269
Allowance for loss at December 31, 2019	<u>830</u>	<u>30</u>	<u>501</u>	<u>1,361</u>

Commercial	Stage 1 \$000s	Stage 2 \$000s	Stage 3 \$000s	Total \$000s
Allowance for loss at December 31, 2019	683	-	1	684
Transfers	(2,457)	2,457	-	-
Financial assets originated	2,523	-	-	2,523
Net remeasurement	1,562	-	(1)	1,561
Allowance for loss at December 31, 2020	2,311	2,457	-	4,768
Allowance for loss at December 31, 2018	670	-	-	670
Transfers	(1)	-	1	-
Financial assets originated	38	-	-	38
Net remeasurement	(24)	-	-	(24)
Allowance for loss at December 31, 2019	683	-	1	684

All loans were originated in stage 1 and have moved from one impairment model stage to another based on the improvement or deterioration in the credit risk and the level of expected credit losses.

During the years ended December 31, 2020 and December 31, 2019, the Credit Union did not acquire any assets in respect of delinquent loans.

The Credit Union did not hold title to any foreclosed assets at December 31, 2020 (2019 – none).

The fair value of the collateral held by the Credit Union as security for impaired loans as at December 31, 2020 was \$2,006,000 (2019 – \$14,929,000). The Credit Union estimated the fair value of collateral based on an updated assessment of the security appraisal undertaken at the original funding assessment.

The Credit Union has performed a sensitivity analysis against several macroeconomic factors including housing prices, unemployment rates and interest rates and determined that there is no material correlation between these factors and an increase or decrease on the provision for expected credit losses.

10 Other assets

	2020 \$000s	2019 \$000s
Accounts receivable	2,343	1,135
Prepaid expenses	2,019	1,426
	4,362	2,561

All balances are current. The carrying value reasonably approximates fair value at the statement of financial position date due to the relative short-term to maturity.

11 Property, equipment and intangible asset

								2020
	Property and equipment					Intangible asset	Total	
	Land \$000s	Buildings \$000s	Furniture and fixtures \$000s	Security equipment \$000s	Leasehold improvements \$000s	Total \$000s	Computer system \$000s	\$000s
Opening net book value	1,574	11,954	1,275	96	2,912	17,811	3,082	20,893
Additions	-	1,057	527	-	42	1,626	2,358	3,984
Depreciation	-	(1,150)	(308)	(30)	(373)	(1,861)	(1,521)	(3,382)
Closing net book value	1,574	11,861	1,494	66	2,581	17,576	3,919	21,495
Cost	1,574	19,643	6,851	981	6,627	35,676	23,245	58,921
Accumulated depreciation	-	(7,782)	(5,357)	(915)	(4,046)	(18,100)	(19,326)	(37,426)
Net book value	1,574	11,861	1,494	66	2,581	17,576	3,919	21,495
								2019
	Property and equipment					Intangible asset	Total	
	Land \$000s	Buildings \$000s	Furniture and fixtures \$000s	Security equipment \$000s	Leasehold improvements \$000s	Total \$000s	Computer system \$000s	\$000s
Opening net book value	1,574	12,070	1,213	119	2,761	17,737	2,462	20,199
Additions	-	866	334	6	512	1,718	1,814	3,532
Depreciation	-	(982)	(272)	(29)	(361)	(1,644)	(1,194)	(2,838)
Closing net book value	1,574	11,954	1,275	96	2,912	17,811	3,082	20,893
Cost	1,574	18,586	6,324	981	6,585	34,050	20,887	54,937
Accumulated depreciation	-	(6,632)	(5,049)	(885)	(3,673)	(16,239)	(17,805)	(34,044)
Net book value	1,574	11,954	1,275	96	2,912	17,811	3,082	20,893

The Credit Union had buildings under leases with a cost of \$9,764,000 (2019 – \$9,764,000) and accumulated depreciation of \$4,094,000 (2019 – \$3,170,000) as at December 31.

12 Savings and deposits

	2020 \$000s	2019 \$000s
Savings accounts	1,590,666	1,349,613
Chequing accounts	373,889	269,517
Term deposits	1,276,683	1,261,571
Registered deposits	763,979	750,194
Unclaimed accounts	272	278
	<hr/>	<hr/>
Accrued interest	4,005,489	3,631,173
	26,296	28,654
	<hr/>	<hr/>
	4,031,785	3,659,827
	<hr/>	<hr/>
Current	3,042,422	2,610,631
Non-current	989,363	1,049,196

Savings and deposits amounting to \$1,904,260,000 (2019 – \$1,897,737,000) are at fixed interest rates and all other savings and deposits amounting to \$2,127,525,000 (2019 – \$1,762,090,000) are at variable rates.

13 Lease

Right-of-use asset

	2020 \$000s	2019 \$000s
Opening balance as at January 1	6,439	6,585
Additions	-	629
Depreciation	(924)	(775)
	<hr/>	<hr/>
Ending balance as at December 31	5,515	6,439

Lease liabilities

	2020 \$000s	2019 \$000s
Opening balance as at January 1	7,159	7,222
Additions	-	620
Principal payments of lease liabilities	(817)	(683)
	<hr/>	<hr/>
Ending balance as at December 31	6,342	7,159

Contractual maturities of lease liabilities the Credit Union is committed to future aggregate lease payments as follows:

	2020 \$000s	2019 \$000s
Less than 1 year	891	1,041
Between 1 year and 5 years	3,223	3,474
More than 5 years	3,549	4,188
	<hr/>	<hr/>
Total lease commitments	7,663	8,703
	<hr/>	<hr/>
Total lease liability	7,663	8,703
Impact of discounting at weighted average incremental borrowing rate	(1,321)	(1,544)
	<hr/>	<hr/>
Discounted lease liabilities at December 31	6,342	7,159

The Credit Union recognized \$924,000 (2019 – \$775,000) of depreciation expense and \$224,000 (2019 – \$225,000) of interest on lease liabilities during the year.

14 Income taxes

The significant components of the provision for income taxes included in the statement of income and comprehensive income comprise:

	2020 \$000s	2019 \$000s
Current income taxes		
Based on current year taxable income	4,926	5,673
Adjustment recognized for tax of prior periods	-	2,657
	<hr/>	<hr/>
	4,926	8,330
	<hr/>	<hr/>
Deferred income taxes		
Origination and reversal of temporary differences	(1,577)	63
Impact of changes in tax rates	-	18
Other	-	158
	<hr/>	<hr/>
	(1,577)	239
	<hr/>	<hr/>
Provision for income taxes	3,349	8,569

The Credit Union provides for income taxes at statutory rates as determined below:

	2020	2019
	%	%
Federal base rate	38.00	38.00
Federal abatement	(10.00)	(10.00)
General rate reduction	(13.00)	(13.00)
	<hr/>	<hr/>
Blended net federal tax rate	15.00	15.00
	<hr/>	<hr/>
General Manitoba rate	12.00	12.00
Manitoba Credit Union rate	(7.20)	(6.06)
	<hr/>	<hr/>
Blended net provincial tax rate	4.80	5.94
	<hr/>	<hr/>
	19.80	20.94
	<hr/>	<hr/>

The Province of Manitoba has eliminated the 1% profits tax subject to credit unions with taxable income over \$400,000, effective January 1, 2019. Additionally, the province has introduced a five-year phase out of the special tax deduction that allows the Credit Union to pay a lower rate of tax on its income, also effective January 1, 2019. The Manitoba small business deduction available to credit unions is impacted by growth of members' deposits and members' shares balances. The November 8, 2018 legislation eliminates the Manitoba small business deduction available to credit unions over a period of five years beginning January 1, 2019. The proportion of small business deduction otherwise calculated is as follows for each of the calendar years:

	%
2018 and earlier	100
2019	80
2020	60
2021	40
2022	20
2023 and later	-

Reasons for the difference between tax expense for the year and the expected income taxes based on the statutory rate of 19.80% (2019 – 20.94%) are as follows:

	2020 \$000s	2019 \$000s
Net income for the year	19,068	27,204
Expected provision for income taxes at statutory rates	3,776	5,697
Non-deductible portion of expenses	14	44
Impact of change in tax rates	(420)	18
Adjustment recognized for tax of prior periods	-	2,814
Other	(21)	(4)
Total provision for income taxes	3,349	8,569

Components of the deferred tax assets and liabilities are as follows:

	2020 \$000s	2019 \$000s
Deferred tax assets		
Allowance for loss	2,272	429
Lease liability	223	266
Accounts payable and accrued liabilities	798	747
	3,293	1,442
Deferred tax liabilities		
Capital cost allowance in excess of depreciation	(1,255)	(981)
Total deferred taxes	2,038	461
	2020 \$000s	2019 \$000s
Current income taxes recoverable	714	1,994

Current income taxes recoverable has been included in other assets on the statement of financial position.

	2020 \$000s	2019 \$000s
Deferred tax assets		
Deferred tax assets to be recovered within 12 months	-	429
Deferred tax assets to be recovered after more than 12 months	3,293	1,013
	3,293	1,442
Deferred tax liabilities		
Deferred tax liabilities to be recovered after more than 12 months	(1,255)	(981)
Net deferred tax asset	2,038	461

The movement in the deferred tax assets and liabilities is recognized in the statement of income and comprehensive income for the year.

15 Members' shares

Each member of the Credit Union has one vote, regardless of the number of shares that member holds.

Each member must purchase one or more common share. As at December 31, 2020, the number of common shares was 65,773 (2019 – 65,293).

Common shares

Authorized common share capital consists of an unlimited number of common shares, with an issue price of \$5 and an unlimited number of common shares issued under the refunded service program with an issue price of \$0.01.

Common shares are redeemable at the request of the member on closing their account. Common shares issued under the refunded service program can also be redeemed when the member reaches the age of 59. All common shares are therefore classified as liabilities.

Surplus shares

Authorized surplus shares consist of an unlimited number of surplus shares with an issue price of \$1.

On January 23, 2019, the Board of Directors approved the complete redemption of the surplus shares balance in 2019. All surplus shares were redeemed on April 1, 2019.

Members' shares – liability

	2020	2019
	\$000s	\$000s
Surplus shares		
Beginning of year	-	239
Surplus shares issued	-	10
Reversal of prior year shares to be issued	-	(10)
Redemption of surplus shares	-	(239)
	<hr/>	<hr/>
End of year	-	-
Common shares		
Beginning of year	325	1,056
Issued on application for membership	2	6
Issued based on Refunded Service Fee Program (note 16)	6,304	6,242
Redemption of common shares	(6,303)	(6,979)
	<hr/>	<hr/>
End of year	328	325
	<hr/>	<hr/>
Total members' shares – liability	328	325

Members' shares – equity

	2020	2019
	\$000s	\$000s
Surplus shares		
Beginning of year	-	7,739
Issued during the year	-	330
Redemption of surplus shares	-	(8,069)
	<hr/>	<hr/>
Total members' shares – equity	-	-

16 Refunded service fees

In 2020, refunded service fees of \$6,304,000 (2019 – \$6,242,000) were paid under the refunded service fees program on qualifying service fees in the year to members meeting the requirement of the program. The refunded service fees will result in income tax recoveries in the current year of \$1,248,000 (2019 – \$1,307,000).

17 Capital disclosures

Regulations to the Act establish the following requirements with respect to capital and liquidity reserves:

Capital requirements

The Credit Union shall maintain a level of capital, which comprises total members' shares and retained earnings, that meets or exceeds the following requirements:

- its total regulatory capital shall not be less than 5% of the book value of its assets;
- its retained earnings shall not be less than 3% of the book value of its assets; and
- a tiered level of capital shall not be less than 8% of the risk-weighted value of its assets as defined in the Regulations to the Act.

The capital requirements as at December 31 are as follows:

	2020 As a % of assets	2019 As a % of assets
Total regulatory capital	7.09%	7.43%
Retained earnings	7.07%	7.41%
Risk weighted capital	16.09%	14.25%

The Credit Union is in compliance with the capital requirements at December 31, 2020 and 2019.

Liquidity reserve

The Credit Union shall maintain in cash and investments in Central not less than 8% of its total savings and deposits. As at December 31, 2020 the Credit Union had liquidity reserves equal to 23.02% (2019 – 15.46%) of its total savings and deposits.

The Credit Union is in compliance with the liquidity reserve requirements at December 31, 2020 and 2019.

Capital is managed in accordance with policies established by the Board of Directors and in relation to the capital requirements above. Management regards a strong capital base as an integral part of the Credit Union's strategy. All of the capital requirements are monitored throughout the year, and modifications of capital management strategies are made as appropriate.

18 Mortgage securitization

The Credit Union has determined that an amount of \$22,633,000 (2019 – \$1,266,000) raised from securitization transactions should be accounted for as a secured borrowing as the Credit Union did not transfer substantially all of the risks and rewards of ownership, including principal prepayment, interest rate and credit risk of the mortgages in the securitization transaction. The carrying amount, as at December 31, 2020, of the associated residential mortgages held as security, is \$22,816,000 (2019 – \$1,268,000). As a result of the transactions, the Credit Union receives the net differential between the monthly interest receipts of the mortgages and the interest expense on the borrowings. The Credit Union did not enter into any securitization transactions during the year where all of the risks and rewards of ownership were transferred.

	2020 \$000s	2019 \$000s
Current	651	1,266
Non-current	21,982	-
	<hr/> 22,633	<hr/> 1,266

19 Risk management

The Credit Union’s risk management policies are designed to identify and analyze risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-to-date information systems. The Credit Union follows an enterprise risk management framework, which involves identifying particular events or circumstances relevant to its objectives, assessing them in terms of probability and magnitude, determining a response strategy and monitoring progress. The Credit Union regularly reviews its risk management policies and systems to take account of changes in markets, products and emerging best practice.

Risk management is carried out by management who reports to the Board of Directors. The Board of Directors provides written principles for risk tolerance and overall risk management. Management reports to the Board of Directors on the Credit Union’s compliance with the risk management policies. In addition, the Credit Union maintains a Risk Management department, which is responsible for independent review of risk management and the Credit Union’s control environment.

Financial instruments comprise the majority of the Credit Union’s assets and liabilities. The Credit Union accepts deposits from members at both fixed and variable rates for various periods. The Credit Union seeks to earn an interest rate margin by investing these funds in high quality financial instruments – principally loans and mortgages. The primary types of financial risk, which arise from this activity, are interest rate, credit, liquidity, foreign exchange and price risks.

The following table describes the significant financial instrument activity undertaken by the Credit Union, the risks associated with such activities and the types of methods used in managing those risks.

Activity	Risks	Method of managing risks
Investments and deposits	Sensitivity to changes in interest rates, liquidity and credit risk	Monitoring of investment restrictions and counterparty risk
Loans outstanding	Sensitivity to changes in interest rates, liquidity and credit risk	Asset-liability matching, periodic use of derivatives and monitoring of counterparty risk
Savings and deposits	Sensitivity to changes in interest rates and liquidity	Asset-liability matching and periodic use of derivatives

Interest rate risk

Cash flow interest rate risk is the risk that the future cash flows of the Credit Union’s financial instruments will fluctuate due to changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate because of changes in prevailing market interest rates. Financial margin reported in the statement of income and comprehensive income may increase or decrease in response to changes in market interest rates. Accordingly, the Credit Union sets limits on the level of mismatch of interest rate repricing that may be undertaken, which is monitored by management and reported to the Board of Directors, which is responsible for managing interest rate risk.

In managing interest rate risk, the Credit Union relies primarily on the use of asset-liability and interest rate sensitivity models. Periodically, the Credit Union may enter into interest rate swaps to adjust the exposure to interest rate risk by modifying the repricing of the Credit Union’s financial instruments. The Credit Union has not entered into any interest rate swaps in the current year.

Sensitivity analysis is used to assess the change in value or cash flows of the Credit Union’s financial instruments against a range of incremental basis point changes in interest rates over a 12-month period. Sensitivity analysis is calculated on a periodic basis and is reported to the Board of Directors. Based on current differences between financial assets and financial liabilities as at December 31, 2020, the Credit Union estimates that an immediate and sustained 100 basis point increase in interest rates would decrease net interest income by \$1,212,000 over the next 12 months while an immediate and sustained 100 basis point decrease in interest rates would increase net interest income by \$1,240,000 over the next 12 months.

Other types of interest rate risk may involve basis risk, the risk of loss from changes in the relationship of interest rates that may not have identical characteristics (for example the difference between prime rate and variable rate loans and variable rate deposits) and prepayment risk (the risk of loss of interest income arising from early repayment of fixed rate mortgages and loans). These risks are also monitored on a regular basis and reported to the Board of Directors.

The following schedules show the Credit Union's sensitivity to interest rate changes:

2020					
Expected repricing or maturity dates	Assets \$000s	Interest rate %	Liabilities (including member equity) \$000s	Interest rate %	Asset liability gap \$000s
Variable to 6 months	1,722,787	2.08	2,641,943	1.13	(919,156)
6 months to 1 year	345,422	2.93	416,934	2.02	(71,512)
1 to 2 years	755,156	3.08	397,339	2.33	357,817
2 to 3 years	493,663	3.29	255,556	2.90	238,107
3 to 4 years	392,091	3.19	180,830	2.81	211,261
4 to 5 years	628,409	2.63	123,614	2.29	504,795
Over 5 years	13,690	3.10	617	1.85	13,073
	<u>4,351,218</u>		<u>4,016,833</u>		<u>334,385</u>
Non-interest rate sensitive	31,462		365,847		(334,385)
	<u>4,382,680</u>		<u>4,382,680</u>		<u>-</u>

2019					
Expected repricing or maturity dates	Assets \$000s	Interest rate %	Liabilities (including member equity) \$000s	Interest rate %	Asset liability gap \$000s
Variable to 6 months	1,379,928	3.81	2,204,092	1.56	(824,164)
6 months to 1 year	360,286	2.98	378,372	2.61	(18,086)
1 to 2 years	620,906	2.96	450,022	2.64	170,884
2 to 3 years	740,650	3.12	255,690	2.58	484,960
3 to 4 years	485,648	3.35	199,975	3.13	285,673
4 to 5 years	343,202	3.18	143,086	3.12	200,116
Over 5 years	6,144	2.91	423	2.67	5,721
	<u>3,936,764</u>		<u>3,631,660</u>		<u>305,104</u>
Non-interest rate sensitive	34,647		339,751		(305,104)
	<u>3,971,411</u>		<u>3,971,411</u>		<u>-</u>

The Credit Union's major source of income is its financial margin, which is the difference between income earned on investments and loans to members and interest paid to members on their deposits. The objective of asset liability management is to match interest-sensitive assets with interest-sensitive liabilities, thus controlling wide fluctuations of income during periods of changing interest rates. Certain items on the statement of financial position, such as non-interest bearing member deposits and equity, do not create interest rate exposure to the Credit Union. These items are reported as non-interest rate sensitive on the schedule. The Credit Union may enter into interest rate swap contracts when its portfolio is mismatched.

Credit risk

Credit risk is the risk that a Credit Union member or counterparty will be unable to pay amounts in full when due. Impairment provisions are provided for losses that have been incurred at the statement of financial position date. Significant changes in the economy of Manitoba or deterioration in lending sectors, which represent a concentration within the Credit Union's loan portfolio, may result in losses that are different from those provided for at the statement of financial position date. Management of credit risk is an integral part of the Credit Union's activities. Management carefully monitors and manages the Credit Union's exposure to credit risk by a combination of methods. Credit risk arises principally from lending activities that result in loans outstanding and investing activities that result in investments in cash resources. There is also credit risk in unfunded loan commitments. The overall management of credit risk is reported to the Board of Directors.

Concentration of loans is managed by the implementation of sectoral and member specific limits as well as the periodic use of syndications with other financial institutions to limit the potential exposure to any one member. The Board of Directors is responsible for approving and monitoring the Credit Union's tolerance for credit exposures, which it does through review and approval of the Credit Union's lending policies and credit scoring system, and through setting limits on credit exposures to individual members and across sectors. The Credit Union maintains levels of borrowing approval limits and prior to advancing funds to a member; an assessment of the credit quality of the member is made. The Credit Union emphasizes responsible lending in its relationships with members and to establish that loans are within the member's ability to repay, rather than relying exclusively on collateral.

The estimation of credit exposure is complex and requires the use of models, as the value of a product varies with changes in market variables, expected cash flows and the passage of time. The assessment of credit risk of a portfolio of assets entails further estimations as to the likelihood of defaults occurring, of the associated loss ratios and of default correlations between counterparties.

In measuring credit risk of loan and advances at a counterparty level, the Credit Union considers three components: (i) the probability of default by the member or counterparty on its contractual obligations; (ii) current exposures to the counterparty and its likely future development, from which the Credit Union derives the exposure at default; and (iii) the likely recovery ratio on the defaulted obligations loss given default.

The maximum exposure to credit risk from financial assets, without taking into account any collateral held or other credit enhancements, is as follows:

	2020		
Credit risk exposure	Outstanding \$000s	Undrawn commitments \$000s	Total exposure \$000s
Investments and deposits	982,330	-	982,330
Consumer			
Loans	146,231	-	146,231
Mortgages	1,914,880	48,497	1,963,377
Lines of credit	121,585	339,225	460,810
Commercial			
Loans	20,566	-	20,566
Mortgages	1,143,082	109,896	1,252,978
Lines of credit	24,781	86,839	111,620
Letters of credit	-	1,874	1,874
Accrued interest receivable	3,908	-	3,908
Accounts receivable	2,343	-	2,343
Total exposure	4,359,706	586,331	4,946,037
			2019
Credit risk exposure	Outstanding \$000s	Undrawn commitments \$000s	Total exposure \$000s
Investments and deposits	612,123	-	612,123
Consumer			
Loans	171,031	-	171,031
Mortgages	1,873,646	41,513	1,915,159
Lines of credit	140,484	315,669	456,153
Commercial			
Loans	22,732	-	22,732
Mortgages	1,086,261	75,547	1,161,808
Lines of credit	33,464	67,932	101,396
Letters of credit	-	1,702	1,702
Accrued interest receivable	4,095	-	4,095
Accounts receivable	1,135	-	1,135
Total exposure	3,944,971	502,363	4,447,334

Investments and deposits

Credit risk arises from the investments and deposits in cash resources held by the Credit Union to meet regulatory and internal liquidity requirements and for general business purposes. All of the Credit Union's liquidity investments are held with Central. Central invests on behalf of the Credit Union as per the investment policies approved by the Investment Committee of the Board of Directors of Central. Central's investment policy requires that all investments are highly rated (A or higher) and that all of the assets are readily convertible to cash.

Consumer loans, mortgages and lines of credit

Loans outstanding consist of personal loans and lines of credit, which are secured by various types of collateral required in the loans policy approved by the Board of Directors. Unsecured personal loans are only granted on the basis of a properly qualified and documented covenant value.

Residential mortgages to members consist of \$453,315,000 (2019 – \$463,000,000) in mortgages with an advance ratio of 80% to 95% of the appraised value, which are fully insured by either the Canadian Mortgage Housing Corporation, Canada Guaranty Mortgage Insurance or Sagen MI Canada (formerly Genworth Capital); \$1,461,462,000 (2019 – \$1,407,210,000) in conventional residential mortgages with an original maximum advance ratio to 80% of the appraised value; and \$103,000 (2019 – \$3,436,000) in residential mortgages with an original advance ratio to 85% of the appraised value.

Commercial loans, mortgages and lines of credit

The Credit Union often takes security as collateral in a manner similar to other lending institutions. The Credit Union maintains guidelines on the acceptability of specific types of collateral and prepares a valuation of the collateral obtained as part of the loan origination process. This assessment is reviewed periodically. Collateral may include mortgages over commercial properties and charges over business assets such as premises, inventory and accounts receivable. Where significant impairment indicators are identified, the Credit Union will take additional measures to manage the risk of default, which may include seeking additional collateral. The Credit Union's policies regarding obtaining collateral have not significantly changed during the reporting period and there has been no significant change in the overall quality of the collateral held by the Credit Union since the prior period.

The Credit Union manages credit concentration by establishing lending limits for each industry based on risk ratings for the respective industries. As at December 31, 2020, the Credit Union has not exceeded its lending limit for any industry type. The commercial lending by industry is as follows:

	2020	2019
	\$000s	\$000s
Commercial real estate retail	97,127	105,412
Commercial real estate office	124,885	117,470
Commercial real estate industrial	69,520	41,801
Residential real estate	478,945	473,536
Real estate other	18,945	21,852
Health care	147,538	129,022
Accommodation and food services	25,186	18,970
Retail	7,288	5,487
Construction	58,037	66,287
Entertainment and recreation	19,314	20,371
Other	141,644	142,249
	1,188,429	1,142,457

The credit quality of the commercial loan portfolio for those loans, which are neither past due or impaired, can be assessed by reference to the Credit Union’s internal rating system. The Credit Union assesses the probability of a default using internal rating tools and taking into account statistical analysis as well as the experience and judgment of the credit department. Commercial loans to members are divided into eight segments and are regularly reviewed and updated as appropriate. Loans with ratings of five or six are not considered to be impaired taking into account the repayment status of the loans and the estimated fair value of the collateral.

	2020 \$000s	2019 \$000s
Rating 1 – Excellent risk	299	1,631
Rating 2 – Very good risk	115,397	248,894
Rating 3 – Good risk	496,478	555,880
Rating 4 – Acceptable risk	470,039	254,343
Rating 5 – Caution risk	72,500	81,709
Rating 6 – At risk	-	-
Rating 7 – Impaired with no loan loss allowance	12,756	-
Rating 8 – Impaired with loan loss allowance	20,960	-
	1,188,429	1,142,457

Liquidity risk

Liquidity risk is the risk that the Credit Union will encounter difficulty in raising funds to meet its obligations to members and other liabilities. As disclosed in note 17, the Credit Union is required to maintain in cash and investments in Central not less than 8% of its total savings and deposits. The Credit Union’s own risk management policies require it to maintain sufficient liquid resources to cover cash flow imbalances, to retain member confidence in the Credit Union and to enable the Credit Union to meet all financial obligations. This is achieved through maintaining a prudent level of liquid assets, through management control of the growth of the loan portfolio, and asset-liability maturity management. Management monitors forecasts of the Credit Union’s liquidity requirements on the basis of expected cash flows as part of its liquidity management. The Credit Union also maintains a borrowing facility with Central in the amount of 10% of member deposits as part of its liquidity management strategy.

The following table summarizes the undiscounted cash flows of financial liabilities by contractual maturity.

	Payable on a fixed date					Total \$000s
	On demand \$000s	Less than 1 year \$000s	1 to 2 years \$000s	2 to 5 years \$000s	More than 5 years \$000s	
Financial liabilities						
Savings and deposits	2,127,525	914,897	478,397	555,960	572	4,077,351
Accounts payable and accrued liabilities	-	11,645	-	-	-	11,645
Mortgage securitization liability	-	901	886	21,718	-	23,505
Lease payable	-	891	1,300	1,923	3,549	7,663
	<u>2,127,525</u>	<u>928,334</u>	<u>480,583</u>	<u>579,601</u>	<u>4,121</u>	<u>4,120,164</u>

Foreign exchange risk

Foreign exchange risk is not considered significant at this time as the Credit Union does not engage in any active trading of foreign currency positions or hold significant foreign currency denominated financed investments for an extended period.

Price risk

Price risk arises from changes in market risks, other than interest rate, credit, liquidity or foreign exchange risks causing fluctuations in the fair value or future cash flows of a financial instrument. Price risk is not considered significant at this time.

20 Fair value of financial instruments

Differences between book value and fair value of investments and deposits, loans outstanding, savings and deposits and other financial assets and liabilities are caused by differences between the interest rate obtained at the time of the original investment, loan or deposit and the current rate for the same product. Loans outstanding and savings and deposits that are priced with variable rates have a fair value equal to book value, as they are priced at current interest rates.

While fair value amounts are designed to represent estimates of the amounts at which assets and liabilities could be exchanged in a current transaction between arm's length willing parties, the Credit Union normally holds all of its fixed term investments, loans and deposits to their maturity date. Consequently, the fair values presented are estimates derived by taking into account changes in the market interest rates and may not be indicative of the ultimate realizable value. Furthermore, as many of the Credit Union's financial instruments lack an available trading market, the fair value of loans and member deposits with fixed rates are estimated using discounted cash flow models with discount rates based on current market interest rates for similar types of instruments. The inputs to the valuation model for fixed rate loans include scheduled loan amortization rates and estimated rates of repayment with the future cash flows discounted using current market rates for equivalent groups of mortgages or loans. The future cash flows on fixed rate deposits and fixed rate borrowings are discounted to their estimated present value using a discount rate based on current market rates for equivalent groups of fixed rate deposits.

The most significant assumption relates to the discount rates utilized. If the forward yield curve of such instruments would increase by 100 basis points then the fair value of loans outstanding and investments and deposits would decrease by approximately \$67,218,000 (2019 – \$61,122,000) and the fair value of savings and deposits would decrease by approximately \$26,371,000 (2019 – \$28,184,000). A corresponding decrease of 100 basis points would result in the fair value of loans outstanding and investments and deposits increasing by approximately \$64,433,000 (2019 – \$63,035,000) and the fair value of savings and deposits would increase by approximately \$26,482,000 (2019 – \$28,912,000).

The financial assets and liabilities are recognized on the statement of financial position at fair value, cost or amortized cost according to the categories determined by the accounting framework for financial instruments. The carrying values and fair values for each category of financial asset and liability are presented in the table below. The fair values disclosed exclude the values of assets and liabilities that are not considered financial instruments such as land, buildings and equipment.

Cambrian Credit Union Limited
Notes to Financial Statements
December 31, 2020



	2020			
	FVOCI \$000s	Amortized cost \$000s	Estimated fair value \$000s	Fair value less than book value \$000s
Assets				
Cash on hand	-	5,138	5,138	-
Investments and deposits	56,898	925,432	982,338	8
Loans outstanding	-	3,366,733	3,409,030	42,297
Accounts receivable	-	2,343	2,343	-
	56,898	4,299,646	4,398,849	42,305
Liabilities				
Savings and deposits	-	4,031,785	4,053,909	22,124
Members' shares	-	328	328	-
Accounts payable and accrued liabilities	-	11,645	11,645	-
Mortgage securitization liability	-	22,633	22,510	(123)
Lease liability	-	6,342	6,342	-
	-	4,072,733	4,094,734	22,001
2019				
	FVOCI \$000s	Amortized cost \$000s	Estimated fair value \$000s	Fair value less than book value \$000s
Assets				
Cash on hand	-	5,121	5,121	-
Investments and deposits	48,506	563,617	608,993	(3,130)
Loans outstanding	-	3,329,668	3,349,167	19,499
Accounts receivable	-	1,135	1,135	-
	48,506	3,899,541	3,964,416	16,369
Liabilities				
Savings and deposits	-	3,659,827	3,663,855	4,028
Members' shares	-	325	325	-
Accounts payable and accrued liabilities	-	8,606	8,606	-
Mortgage securitization liability	-	1,266	1,266	-
Lease liability	-	7,159	7,159	-
	-	3,677,183	3,681,211	4,028

Fair value hierarchy

Assets and liabilities recorded at fair value in the statement of financial position are measured and classified in a hierarchy consisting of three levels for disclosure purposes; the three levels are based on the priority of the inputs to the respective valuation technique. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). An asset or liability's classification within the fair value hierarchy is based on the lowest level of significant input to its valuation. The input levels are defined as follows:

- Level 1: unadjusted quoted prices in active markets for identical assets or liabilities. There are no assets measured at fair value classified as Level 1.
- Level 2: quoted prices in markets that are not active or inputs that are observable either directly (i.e., as prices) or indirectly (i.e., derived from prices). Level 2 inputs include quoted prices for assets in markets that are considered less active.
- Level 3: unobservable inputs that are supported by little or no market. Level 3 assets and liabilities would include financial instruments whose values are determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of estimated fair value requires significant management judgment or estimation. There are no assets measured at fair value classified as Level 3.

21 Transactions with The Deposit Guarantee Corporation of Manitoba, Central, and related parties

The Deposit Guarantee Corporation of Manitoba

The Deposit Guarantee Corporation of Manitoba (DGCM) was incorporated for the purpose of protecting the members of credit unions from financial loss in respect of their deposits with credit unions/caisses and to ensure credit unions/caisses operate under sound business practices. DGCM provides a safeguard for all savings and deposits of the members of Manitoba credit unions.

Transactions with DGCM included assessments of \$3,062,000 (2019 – \$2,852,000) and are recorded as member security expenses.

Central

The Credit Union is a member of Central, which acts as a depository for surplus funds, and makes loans to credit unions. Central also acts as a trade association for credit unions.

The Credit Union has in place a line of credit with Central in the amount of 10% of member deposits. The line of credit was not utilized at December 31, 2020. The line of credit with Central, is payable on demand with interest payable on a variable rate basis which at year-end was 2.25% (2019 – 3.75%). As collateral for the line of credit, the Credit Union has pledged its loans outstanding. Interest paid on borrowings from Central during the year amounted to \$nil (2019 – \$nil).

Transactions with Central included income earned on investments and deposits referred to in note 7 in the amount of \$13,076,000 (2019 – \$16,357,000) and fees assessed by Central, which include annual affiliation dues in the amount of \$1,177,000 (2019 – \$1,124,000) recorded as organizational expenses.

Related party transactions

Remuneration and reimbursement of expenses to Directors

The aggregate amount of remuneration paid to all Directors for the year ended December 31, 2020 was \$346,000 (2019 – \$320,000).

The aggregate amount paid to all Directors as reimbursement of expenses on credit union business for the year ended December 31, 2020 was \$6,000 (2019 – \$4,000).

The outstanding balances at December 31 for Board of Directors and related expenses and income for the year are as follows:

	2020	2019
	\$000s	\$000s
Loans outstanding	1,616	1,827
Savings and deposits outstanding	1,520	743

No allowances have been recognized in respect of loans issued to Directors in the current year.

Compensation of key management personnel

Key management personnel of the Credit Union include all senior management. The summary of compensation for key management personnel consisted of salaries of \$4,139,000 (2019 – \$3,074,000) and employee benefits of \$378,000 (2019 – \$661,000) for the year ended December 31, 2020.

The outstanding balances at December 31 for key management personnel and related expense and income for the year are as follows:

	2020	2019
	\$000s	\$000s
Loans outstanding	1,624	1,480
Savings and deposits outstanding	1,180	2,749

No allowances have been recognized in respect of loans issued to senior management in the current year.

Loans to directors, management and employees

All transactions with the Credit Union’s Directors, management and employees were in accordance with the statutes, by-laws and policies of the Credit Union.

As at December 31, 2020, outstanding loans to Directors, management and employees totalled 0.1% (2019 – 0.1%), in aggregate, of the assets of the Credit Union.

22 Pension plan

The Credit Union has a defined contribution pension plan for qualifying employees. The assets are held in trust by the Co-operative Superannuation Society Limited and are not recorded in these financial statements. The Credit Union matches employee contributions at a rate of 6% of the employee's salary. The expense and payments for the year ended December 31, 2020 were \$975,000 (2019 – \$917,000). The Credit Union has no further liability or obligation for future contributions to fund future benefits to plan members with respect to the defined contribution plan.